# In The Matter Of: <br> PUBLIC WORKS DIVISION VIDEO CONFERENCE BOARD MEETING 

November 1, 2017

> Capitol Reporters 208 N. Curry Street

Carson City, Nevada 89703

Original File 110117 PWorks.txt


1 Secondly, we have good relations with
2 Marlette Lake water system staff, who provide water to 3 Virginia City.
4 Three: There is a single 570-linear foot
5 boundary along the south boundary of the Marlette Lake
6 water system corporation yard. The Marlette Lake
7 property is about 2.99 acres, and constitutes an
8 industrial use surrounded by single-family residences on
9 four sides, including a home on the National Register of
0 Historic Sites.
1 There are significant drainage issues, which
2 were particularly pronounced last year, associated with and impacting a single-family residence at our front door of our subdivision. There is a demonstrated need for a screen, comprising both vegetative and fence material, and it has been brought to the attention of authorities since March of 2016. We go by there four times a day. And if this was your house, I'm sure you would also have some issues associated with an industrial use juxtaposed to a residential.

Our neighborhood, and most especially the residents adjacent to the Marlette Lake Water System Corporation Yard, have been negatively impacted A: visually with incompatible uses of industrial and residential juxtaposed, toxic dust and water generated

## Page 6

from the site, drainage issues that have not been addressed, and noise and light pollution, especially when, for instance, the corporation yard is used 24 hours a day, as it has been before, as an NDOT lay-down area.
5 We have sent performance specifications for the resolution of the screening issues and asked to be a 7 partner in the decisions concerning the screen, including 8 an offer by the homeowner's association to participate in
9 the cost of the screen. There currently exists a site
10 screen, meeting almost all of the performance criteria on the property adjacent to the north of the home on the National Historic Register.

The following is what would be required if the land was on private property. In other words, Carson City -- if this was going to be approved with industrial use next to residential use, it is from the development standards of Carson City, so it's not anything unusual.

Quote, "Storage areas" shall be enclosed by a
100-percent site-obscuring fence or wall permanently installed and maintained to a minimum height of 6 feet. No materials and/or equipment shall be stored therein, to a height exceeding that of the wall or fence."

I know this isn't an item on your agenda.
24 You're not going to ask me any questions. And I'm going 25 to sit down. But I don't want to come here anymore.

1 Please. Let's resolve this issue amicably to all of 2 those involved. And I appreciate your time. Thank you.

CHAIR CLUTTS: Thank you, sir.
Moving on to agenda item -- is there any
other public comment before we go on?
MR. NEUMANN: Yes.
CHAIR CLUTTS: Please state your name for the record, sir.

MR. NEUMANN: My name is Roy Neumann. I'm a resident of Lakeview, 4000 Meadowood.

I sent a letter to Nunez and Clutts and didn't get a response. So I'm here just to read the two bullets out of the letter and leave a picture of the corporate yard, when it was in use by NDOT, and a plot plan layout of the property of Andrew, the property owner adjacent to the corporate yard.

Given our keen interest in providing a visually-acceptable front door to our community, we would like to offer to negotiate some form of donation or recompense for the State's expense, subject to the Lakeview property owner's association approval of your screening effects of the industrial use of the Marlette Lake Corporation Yard.

Two: We would further appreciate, given the above offer, the opportunity to review and approve the

Page 8
1 scope of the project and any and all plans and specifications related to the construction of a screening of the corporation yard.
Further, this review and approval will be
conducted with the full consultation and cooperation with
the most-impacted property owner, Mr. Andrew Fromdal, who
shares the recently-surveyed property line of
approximately 570 feet to ensure continuity.
I am subcommittee chairperson for this issue, for the screening of the Marlette property. And like I said, I sent a letter, and then I sent an electronic copy, and I didn't get a response to that. So I'm just going to submit this. And, hopefully, I hear something from you folks. Thank you.

CHAIR CLUTTS: Thank you, sir. Is there any other public comment? Okay. There's nothing down south.

Moving onto Agenda Item Number 3 for possible action: Acceptance and approval of Public Works Board meeting minutes for July 25 th, 2017. In addition to the changes noted, are there any other comments to the meeting minutes? Seeing none, I'll entertain a motion for acceptance.

MEMBER STEWART: Motion to approve.
MEMBER BENTLEY: Second.
CHAIR CLUTTS: Sean Stewart, for the record,
motion to approve the minutes.
Clint Bentley, second.
All of those in favor?
THE BOARD: Aye.
5 CHAIR CLUTTS: Any opposed? Hearing none, moving onto Agenda Item Number 4: Update on capital improvement plan.
8 Mr. Nunez or Mr. Chimits?
9 DEPUTY ADMINISTRATOR CHIMITS: Good morning. 10 My name is Chris Chimits, deputy administrator, with the State Public Works Commission. I passed out a rendering and then just an executive summary of the CIP.

So the 2017 CIP bill created 93 projects for
us to execute. Seventeen of those are construction
projects, 75 are deferred maintenance, and eight are
planning projects. As of today, 21 of those projects are
contracted with AE firms, six are contracted with CMAR firms, and included in the 17 projects, new-construction projects are a 58,000 square-foot DMV in southwest Reno, at a project cost of $\$ 42$ million.

We have a 78,000 -square-foot readiness center in North Las Vegas; project cost of $\$ 37$ million. And we started a new 93,000 -square-foot engineering building up at UNR; project cost of $\$ 85$ million; and a new
102,000-square-foot vets' home up in Reno that's about 6

Page 10
percent complete with construction right now. Total project costs there are $\$ 51$ million.
The CIP bill included four projects that were added on at the end of the legislative session. Three of those came before the August meeting in 2016. So this board saw three of those projects. The fourth was a surprise project. The four additional projects: We're planning for a new 7,000 square-foot health science building that had a $\$ 41$ million-dollar construction cost estimate.

The next one was planning for a
65,000 square-foot education building at Nevada State
College, estimated to be a $\$ 21$ million-dollar
construction cost estimate. The third one was a
50,000 square-foot engineering school at UNLV, which is a
$\$ 31$-million-dollar project. And the last one was a planning and construction funding project for a new medical school at UNLV.

This last project was a surprise project.
And as you recall, it came out in a separate CIP bill.
It was Bill 552, which allocated $\$ 25$ million in state money, and $\$ 25$ million of donor funds to the interim finance committee, and then required the State Public Works to come before them to report on four or five items.

1 We had to report on proposed construction 2 project and the project cost, the scope of the building. 3 We had to provide a schedule and a description of the site and the location for the project, and then also an update on process of donors' funds, and how that was coming along.

On October 19th, we appeared before IFC, along with UNLV president and Dave Forman (phonetic),
from the construction staff, and reported that the
project would be a 220,000 -square-foot, nine-story
building located on the 9.1 -acre site at 625 Shadow Lane,
in Las Vegas. The property is located on the southeast
corner of Shadow Lane and Pinto Lane, right next to the
City of Las Vegas Medical District.
We gave the committee a schedule, which stated that the design would start this month, once we received the $\$ 25$ million check from UNLV. And Gus may want to elaborate. He got a phone call from the UNLV president that he'll share with you later.
We also told him that construction would start the end of October 2019, basically two-year design period, and then construction would be a three-year period following that. It would finish in August of 2022.

It's interesting to note that we're seeing an

Page 12
1 increase in projects for new construction now. We've 2 been doing deferred maintenance for the last seven years. And this 2017 CIP, with the planning projects that we're having at the end, essentially created for us a $\$ 700$ million-dollar CIP program. So, in effect, this will alter our staff and cause it to grow approximately four professional positions and a couple of support positions.
That concludes my report on the CIP. Thank you.

CHAIR CLUTTS: Thank you, Mr. Chimits.
Any questions or comments from the Board?
Hearing none. Moving on to Agenda Item Number 5:
Project manager training. Mr. Chimits?
DEPUTY ADMINISTRATOR CHIMITS: Thank you. This won't take very long at all. We started acquiring new staff members through retirement, people moving to California. We've had to hire some new staff. And it occurred to me that we needed to start a more-formal training, what we call protocol, for our new staff.

So in September -- we started that this last
September. And you'll see, in your book, your Tab 5 staff-training agenda, there's 14 items on here. And, basically, what we're doing is, we're taking an hour and 25 a half or so on Monday's staff meetings, and we've

Page 13
1 formulated what follows our agenda, our project manager's
2 general task list. And so we're training new people and
3 the people that have been here a long time, on the
4 process that we use to manage, design, and construction
5 and the correct use of our documents.
6 So right now, we're on schedule. Everything
7 that shows in the past has already been established. The
8 next one is coming up November 6th. Item number six,
9 we'll be doing on our own. And this training has been
done with senior staff members, and Susan has been
helping us a great deal in terms of using the staff to
train. We figured that when you teach something, you learn it better yourself. So that's what we've been doing. And we'll probably complete that right after the first of the year.

And then we've had B\&G attend these staff
trainings, and some of our support staff is attending, depending on what we're training on. So the whole office is getting an update to get trained on your current documents. That concludes my presentation.

CHAIR CLUTTS: Thank you, Mr. Chimits. Any questions or comments from the Board? Hearing none, we'll move on the Agenda Item Number 6: Administrator's report.

Mr. Nunez?

Page 14
1 ADMINISTRATOR NUNEZ: Thank you,
2 Mr . Chairman. For the record, Gus Nunez, administrator,
3 Public Works. I neglected one thing before I get into my
4 report, is to introduce Kevin Lewis. He's our new board
5 member.
6 And, Kevin, I don't know. Maybe you want to
7 say something about yourself real quick.
8 MEMBER LEWIS: Just a local. Enjoy
9 construction. Glad to be a part of the board here.
ADMINISTRATOR NUNEZ: Thank you. Welcome aboard. Glad we get to talk a little bit, too, with the rest of the board members. We flew in from Reno this morning.

MEMBER LEWIS: Sounds terrific. Thank you. COUNSEL STEWART: For the record, Susan Stewart, construction law counsel. I just -- typically, we would include an agenda item for a formal introduction for Mr. Lewis. And I didn't understand that you were going to be here today. We're all proud to have you. At the next board hearing, we will do a formal introduction. Welcome aboard. And I just wanted to put that on the record to make clear, typically, we do a little bit more formal welcome. And so we're thrilled to have you.

MEMBER LEWIS: Thank you very much.
ADMINISTRATOR NUNEZ: As Chris indicated,

1 after the IFC meeting, I did receive a call from president Lynn Jessup, and he's indicated that he'll be forwarding their $\$ 25$-million in donor funds over to the State for us to get started in design. However, he's concerned about where they're at right now with respect to fund-raising, and he does not want us to proceed in spending any of the donor money until he gives us the go-ahead.

We're in the process in talking in discussing this with Chris. The program for the school is done. And what you need to run to have an accredited medical school, just within that program, there is a few things that may not be needed right from the get-go for the medical school. For instance, the offices for staff, they could be on rental space next door and/or close by and then still have an accredited medical school, perhaps.

What we're doing is the schedule to start now for the -- I guess you might call it conceptual design or to get going with the design of the school, we're -- I'm trying to think. On the schedule right now, you have DDs are not going to start, probably until next summer.

DEPUTY ADMINISTRATOR CHIMITS: Chris Chimits. The schematic design was supposed to be completed about July of '18.

Page 16
1 ADMINISTRATOR NUNEZ: So quite a bit of work 2 that we can do between now and July before we start DDs 3 that would not effect -- or we would not be wasting any 4 effect or moneys in getting this moving with the design forward.
He indicated probably around
January-February, he would have a better idea as to where he would be fund-raising. So we're putting together an outline for him as to what needs to be done in order for him to have an accredited school. At least that much we need to move forward with so we can get going. And we've got plenty of time between now and next summer to really, really solidify the schematic design.
So then, when you move into DDs, obviously you don't want to have changes after that. But for
schematics, it shouldn't be a big issue, if anything
happens. Obviously, hopefully, we can maximize that real estate.

If you start building something less or 0 strategy where maybe you can shell out a couple of the 21 floors and still save the money you need to do and still 22 have the nine-story design ready to go, it would probably 23 be the best idea. But we'll be working through that and 24 communicating that back to him. And, hopefully, we can 25 get the go-ahead and so we can get going.

1 We're estimating right now that the inflation on that project is going to be running close to a million dollars a month. So we're actually, by not starting, we're wasting, you know -- they're concerned about wasting money during schematic design. And you're actually, right now, wasting money by not proceeding. So
that's something that we want to break forth and make
sure he understands where this whole million --
MEMBER TIBERTI: A million a month?
10 ADMINISTRATOR NUNEZ: Construction will probably be close to $\$ 180-$ million. And we're looking at close to a million a month right now. Over the next two years is what all the indicators are from everyone here in Southern Nevada keeps indicating that we're looking at 10 to 11 percent inflation in the next few years, per year.

MEMBER LEWIS: Are you experiencing something less than that right now?

ADMINISTRATOR NUNEZ: Everyone that we're working with -- we have four contractors working with us on CMAR projects right now, and they're all pretty much on line, 10 to 11 percent inflation over the next few years. So that's a big how much. So we need -- time is of the essence right now to get things going.

CHAIR CLUTTS: Bryce Clutts, for the record.

Page 18
Did you have something to say?
DEPUTY ADMINISTRATOR CHIMITS: I just want to
say the picture I passed out, this is a conceptual
rendering of the medical school at UNLV, just so you know
what it would look like. Our administrator feels that
this is an architectural flaw. The deputy administrator
feels that this is outstanding.
8 CHAIR CLUTTS: The chairman would suggest
9 that that would look awkward on Shadow Lane. Definitely
0 different.
ADMINISTRATOR NUNEZ: Going on with my report on staffing our budget going into the session, what we knew at this time going into the session, we were requesting three additional project managers and eight new inspectors as to what that showed -- the math showed at that time.

And actually, now, due to the size of actually the CIP, the way it came out, we went into the legislature with a little over $\$ 400-$ million. We're coming out with, like Chris indicated, close to $\$ 700$-million. Just a little bit more than we anticipated. So we're looking at, potentially, three-to-four more PMs and two more support staff, administrative assistants. Those positions will be distributed between the north and the south.

1 And right now, the way things are sitting,
due to basically the market and how things are going, we've been able to fill in one of those positions right now.
We do have a Brian Bassey, who is a mechanical engineer, who is working out of the Carson City office. You'll see the amount of -- in the deferred maintenance area, we have just a tremendous amount,
always, of mechanical work, both north and south. And so
we're adding another mechanical engineer at the southern office. He's already on board.

Chris interviewed an architect yesterday. He looks promising. We'll probably be making an offer to him probably by the end of the week or first part of next week. So he'll be the second one. We still have one position that we're still hunting around. This one that he just interviewed yesterday would be for an architect here out of the Vegas office. The other position will also be an architect out of the Vegas office that we need.

In addition to that, we'll be going to IFC in
early 2018 to request the additional position, which would be probably three PMs. The numbers show four. We need four more, based on the number of hours that's going to be needed to do what we've got down on the books right

Page 20
1 now. But, anyhow, four new project managers, two support
2 staff. That's under discussion right now with respect to 3 taking that to a future IFC meeting, probably at the 4 beginning of 2018.
5 Recently, also, we have a few new employees, 6 like Chris said, as we're going through the reason for 7 the training due to retirement or turnovers. Dan Daley, our civil up north just retired, and we've been able to replace him with another civil. Brian Blocker is his name. He's a PM too. Again, a civil, UNR graduate. Actually, master's degree from UNR.

Louis Roa, one of our architects from here, went back to California, due to some family issues. He had to take care of his folks, and we've replaced him with John Foster, as a project manager II, here out of the Vegas office. And then our structural, Chandra, went to work in Southern California, LA. And we've been able to replace him with Kirsten. She's a PM II structural engineer working out of the Vegas office here. That's about all I have to say about staffing.

With respect to regulations -- and I'm sure
I've mentioned that to you all before -- the beginning of 23 -- we'll probably start now at the beginning of the year. 24 I wanted to -- we usually get started with new regs right 25 now, actually in the fall. Not all of the 2018 code

Page 21
1 books are out there published, so we should have most of
2 the -- be able to get the whole family of all of the
3 codes that we need early by January-February, so we'll
4 get started with you all. Chris will get started with
5 you all in January with respect to the reg process to get
6 the codes adopted.
7 I don't think -- and we may have some
8 cleanup, perhaps, to our regs from the 2017 session. So
9 we probably have some cleanup items that we may have to
10 take care of, along with new codes that we'll be
11 adopting. Like I said, that process should get started
12 in January-February of 2018.
13 And it's official now. As a matter of fact,
14 I just got a copy of -- my MP 45 just informed everyone,
15 when you're retiring from moving on from state
16 employment, you have to fill out and with Director Cates'
17 signature on it. So it's official. December 15 th will
18 be my last day at Public Works.
19 And with that, unless you have any questions,
20 Mr . Chairman, that concludes my presentation.
CHAIR CLUTTS: Thank you, Mr. Nunez.
Mr. Chimits?
DEPUTY ADMINISTRATOR CHIMITS: I would like
24 to say that I think you probably all received an
25 invitation on December 8th, 11:30 to 1:30. We're going
Page 22
to be having a good-bye party, more of a drunken brawl. That will be at the State Library, December 8th, 11:00 to
3 1:30, right next door to our office at the State Library. Finger foods, kind of a light lunch thing, a couple of hours. We'll say good-bye to Gus.
6 COUNSEL STEWART: Tell stories.
7 DEPUTY ADMINISTRATOR CHIMITS: Tell some 8 stories. Hoping that as many of you can attend. It will 9 be fun. We've got some great stories to share.
10 COUNSEL STEWART: And if you didn't get an
1 invitation, let me know, and we'll make sure you get one.
DEPUTY CHIMITS: I think you did. I looked
at the list, and each one of you is on them.
DIRECTOR CATES: We need to roast him good.
DEPUTY ADMINISTRATOR CHIMITS: December 8th, 11:30 to 1:30, in Carson City.
ADMINISTRATOR NUNEZ: This started in the lobby, but --

DEPUTY ADMINISTRATOR CHIMITS: Yeah. We couldn't get another room where they could serve food.

COUNSEL STEWART: That's what happens when 22 you're not going to be the boss anymore.
23 ADMINISTRATOR NUNEZ: I guess so. I look
24 forward to the 15th. I don't know about the 8th. But 25 we'll find out.

1 CHAIR CLUTTS: Well, I would just -- as the Chairman, I would just like to say thank you for your service to not only the State, but the industry. I know that the State and the industry is better off for your services. So thank you.
Any other comments or questions about workers?

ADMINISTRATOR NUNEZ: Just say thank you to the Board for keeping me this long. I think I've been lucky to stay here 16 and a half years at Public Works. It's been great.

DIRECTOR CATES: I just want to thank Gus as director of administration. It was great to come in and have somebody with his kind of experience and skill with the process. It sure made my life a lot easier, and I'm going to hate to see you go. And now I've got to -- I can pick a replacement, so that's going to be tough. Tough act to follow.

ADMINISTRATOR NUNEZ: Well, I don't know. I told you how I feel about it.

CHAIR CLUTTS: All right.
ADMINISTRATOR NUNEZ: Thank you for your kind words. I appreciate it. Thank you for keeping me. I
appreciate that very much.
CHAIR CLUTTS: Moving onto Agenda Item Number
Page 24
7 for possible action: Board comment and discussion. Is there any Board comments on any agenda item? Hearing none, are there any items to be included in future agendas? None.

Review of action items for State Public Works Division management. I don't think we have any today. As far as a future meeting date, I don't think we need to determine that today.

COUNSEL STEWART: We'll be in touch, is our practice.

CHAIR CLUTTS: Given that the Board is awfully quiet this morning, we'll just move onto Agenda
Item No. 8: Public comment. Is there any public
comment?
COUNSEL MENICUCCI: Apparently none in Carson City.

CHAIR CLUTTS: Thank you. There's none down here. So with that, I'll adjourn the meeting at 9:55.
Thank you.
-o0o-


|  | addressed (1) | 4:19;7:2,24;23:23,24 | $13: 13 ; 16: 7 ; 23: 4$ | Cates' (1) |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 6:2 | approval (3) | big (2) | 21:16 |
|  | adjacent (3) | 7:21;8:4,18 | 16:16;17:23 | cause (1) |
| \$180-million (1) | 5:22;6:11;7:16 | approve (3) | bill (4) | 12:6 |
| 17:11 | adjourn (1) | 7:25;8:23;9:1 | 9:13;10:3,20,21 | center (1) |
| \$21 (1) | 24:18 | approved (1) | bit (4) | 9:21 |
| 10:13 | administration (1) | 6:15 | 14:11,22;16:1;18:2 | CHAIR (21) |
| \$25 (3) | 23:13 | approximately (2) | Blocker (1) | 3:4,10,25;4:1,5,15; |
| 10:21,22;11:17 | administrative (1) | 8:8;12:6 | 20: | 7:3,7;8:15,25;9:5; |
| \$25-million (1) | 18:24 | architect (4) $4 \cdot 10 \cdot 19 \cdot 12,17,19$ | Board (15) | 12:11;13:21;17:25; |
| 15:3 \$31-million-dollar (1) | ADMINISTRATOR (32) <br> 3:9,11,14,16,18,20, | $4: 10 ; 19: 12,17,19$ <br> architects (1) | $\begin{aligned} & 3: 7 ; 8: 18 ; 9: 4 ; 10: 6 ; \\ & 12: 12 ; 13: 22 ; 14: 4,9,12, \end{aligned}$ | $\begin{aligned} & 18: 8 ; 21: 21 ; 23: 1,21,25 ; \\ & 24: 11,17 \end{aligned}$ |
| $\begin{aligned} & \text { \$31-million-dollar (1) } \\ & \text { 10:16 } \end{aligned}$ | $\begin{aligned} & 3: 9,11,14,16,18,20 \\ & 22,24 ; 9: 9,10 ; 12: 15 \end{aligned}$ | $\begin{array}{\|l} \text { architects (1) } \\ 20: 12 \end{array}$ | $\begin{aligned} & 12: 12 ; 13: 22 ; 14: 4,9,12, \\ & 20 ; 19: 11 ; 23: 9 ; 24: 1,2, \end{aligned}$ | 24:11,17 <br> Chairman (5) |
| \$37(1) | 14:1,2,10,25;15:23; | architectural (1) | 11 | 3:9;14:2;18:8;21:20; |
| 9:22 | 16:1;17:10,19;18:2,5,6, | 18:6 | book (1) | 23:2 |
| \$400-million (1) | 11;21:23;22:7,15,17, | area (2) | 12:22 | chairperson (1) |
| 18:19 | 19,23;23:8,19,22 | 6:4;19:8 | books (2) | 8:9 |
| \$41 (1) | Administrator's (1) | areas (1) | 19:25;21:1 | Chandra (1) |
| 10:9 | 13:23 | 6:18 | boss (1) | 20:16 |
| \$42 (1) | adopted (1) | around (2) | 22:22 | changes (2) |
| 9:20 | 21:6 | 16:6;19:16 | both (2) | 8:20;16:15 |
| \$51 (1) | adopting (1) | assistants (1) | 5:15;19:9 | check (1) |
| 10:2 | 21:11 | 18:24 | boundary (2) | 11:17 |
| \$700 (1) | AE (1) | associated (2) | 5:5,5 | Chimits (16) |
| 12:5 | 9:17 | 5:12,19 | brawl (1) | 9:8,9,10;12:11,14, |
| \$700-million (1) | Again (1) | association (2) | 22:1 | 15;13:21;15:23,23; |
| 18:21 | 20:10 | 6:8;7:21 | break (1) | 18:2;21:22,23;22:7,12, |
| \$85 (1) | Agenda (14) | attend (2) | $17: 7$ Brian | 15,19 Chris |
| 9:24 | 3:8;4:2;6:23;7:4; | 13:16;22:8 | Brian (2) | Chris (8) |
| A | 13:1,23;14:17;23:25; | 13:17 | brought (1) | 18:20;19:12;20:6;21:4 |
|  | 24:2,12 | attention (1) | 5:16 | CIP (8) |
| able (4) | agendas (1) | 5:16August (2) | Bryce (2) | 12,13 |
| 19:3;20:8,17;21:2 | $24: 4$ |  | 3:9;17:25 | 12:3,5,9;18:18 |
| aboard (2) | allocated (1) | 10:5;11:23 | budget (1) | CITY (9) |
| 14:11,21 | 10:21 | authorities (1) | 18:12 | 3:1;4:9;5:3;6:15,17; |
| above (1) | $\underset{6: 10}{\text { almost (1) }}$ | 5:16 | building (6) <br> 9:23.10.9,12.11:2 | 11:14;19:7;22:16; |
| 7:25 | along (4) | $24: 12$ <br> awkward (1) | 11;16:19 | civil (3) |
| Acceptance (2) | along (4) 5 , ${ }^{\text {a }}$ (1:6,8;21:10 |  | bullets (1) | 20:8,9,10 |
| accredited (3) | alter (1)12:6 | 18:9 | 7:13 | cleanup (2) |
| $15: 11,16 ; 16: 10$ |  | 9:4 |  | $21: 8,9$ |
| acquiring (1) | always |  | C | clear (1) |
| $\begin{array}{r} 12: 16 \\ \text { acres (1) } \end{array}$ | amicably (1) | B | $\begin{aligned} & \text { California (4) } \\ & 4: 11 ; 12: 18 ; 20: 13,17 \end{aligned}$ | Clint (2) |
| 5:7 | 7:1amount (2) | B\&G (1) |  | 3:14;9:2 |
| act (1) |  |  |  | close (5) |
| 23:18 | 19:7,8 | 13:16 | 3:8;11:18;12:20; | 15:15;17:2,11,12; |
| action (3) | and/or (2) | back (2) | 15:1,19 | 18:20 |
| 8:18;24:1,5 | 6:21;15:15 | 16:24;20:13 | came (3) | CLUTTS (23) |
| actually (7) | Andrew (2) | based (1) | 10:5,20;18:18 | 3:4,9,10;4:1,5,15; |
| 4:23;17:3,6;18:17, | 7:15;8:6 | $19: 24$ basically (3) |  | 7:3,7,11;8:15,25;9:5; |
| 18;20:11,25 | anticipated (1) 18:22 | basically (3) $11: 21: 12: 24: 19: 2$ | 16:2,11,17,20,24,25; |  |
| $\underset{3: 18}{\text { Adam (1) }}$ | anymore (2) | Bassey (1) | $\begin{gathered} \text { 22:8;23:1 } \\ \text { capital (1) } \end{gathered}$ | $\begin{aligned} & 18: 8 ; 21: 21 ; 23: 1,21,25 ; \\ & 24: 11,17 \end{aligned}$ |
| added (1) | 6:25;22:22 | 19:5 | 9:6 | CMAR (2) |
| 10:4 | apologize (1) | beginning (3) | care (2) | 9:17;17:21 |
| adding (1) | 3:5 | 20:4,22,23 | 20:14;21:10 | code (1) |
| 19:10 | Apparently (1) | Bentley (4) | CARSON (7) | 20:25 |
| addition (2) | 24:15 | 3:14,15;8:24;9:2 | 3:1;4:9;6:14,17; | codes (3) |
| 8:19;19:21 | appeared (1) | best (1) | 19:6;22:16;24:15 | 21:3,6,10 |
| additional (3) | $11: 7$ | $16: 23$ | Cates (4) | College (1) |
| 10:7;18:14;19:22 | appreciate (5) | better (3) | 3:22,23;22:14;23:12 | 10:13 |


| coming (3) | costs (1) | 21:16;22:14;23:12, | employees (1) | 20:13;21:2 |
| :---: | :---: | :---: | :---: | :---: |
| 11:6;13:8;18:20 | 10:2 | 13 | 20:5 | far (1) |
| comment (8) | COUNSEL (7) | discussing (1) | employment (1) | 24:7 |
| 4:2,3,6;7:5;8:16; | 14:15,16;22:6,10,21; | 15:9 | 21:16 | favor (1) |
| 24:1,13,14 | 24:9,15 | discussion (2) | enclosed (1) | 9:3 |
| comments (5) | couple (3) | 20:2;24:1 | 6:18 | feel (1) |
| 8:20;12:12;13:22; | 12:7;16:20;22:4 | distributed (1) | end (4) | 23:20 |
| 23:6;24:2 | created (2) | 18:25 | 10:4;11:21;12:4; | feels (2) |
| Commission (1)9:11 | 9:13;12:4 | District (1) | 19:14 | 18:5,7 |
|  | criteria (1) | 11:14 | engineer (3) | feet (2) |
| committee (2) | 6:10 | Division (1) | 19:6,10;20:19 | 6:20;8:8 |
| 10:23;11:15 | current (1) | 24:6 | engineering (2) | fence (3) |
| communicating (1) | 13:19 | DMV (1) | 9:23;10:15 | 5:15;6:19,22 |
|  | currently (1) | 9:19 | Enjoy (1) | few (4) |
| community (1) | 6:9 | documents (2) | 14:8 | 15:12;17:15,22;20:5 |
|  |  | 13:5,20 | enlightening (1) | figured (1) |
| complete (2) | D | dollars (1) | 4:22 | 13:12 |
| $10: 1 ; 13: 14$ |  | 17:3 | ensure (1) | fill (2) |
| completed (1) | Daley (1) | donation (1) | 8:8 | 19:3;21:16 |
| 15:24 | 20:7 | 7:19 | entertain (1) | finance (1) |
| comprising (1) | Dan (1) | done (3) | 8:21 | 10:23 |
| 5:15 | 20:7 | 13:10;15:10;16:9 | equipment (1) | find (1) |
| conceptual (2) | date (1) | donor (3) | 6:21 | 22:25 |
| 15:19;18:3 | 24:7 | 10:22;15:3,7 | especially (3) | Finger (1) |
| concerned (2) | Dave (1) | donors' (1) | 4:22;5:21;6:2 | 22:4 |
| 15:5;17:4 | 11:8 | 11:5 | essence (1) | finish (1) |
| concerning (1) | day (3) | door (4) | 17:24 | 11:23 |
| 6:7 | 5:17;6:4;21:18 | 5:13;7:18;15:15; | essentially (1) | firms (2) |
| concludes (3) | DDs (3) | 22:3 | 12:4 | 9:17,18 |
| 12:9;13:20;21:20 | 15:21;16:2,14 | down (4) | established (1) | First (3) |
| conducted (1) | deal (1) | 6:25;8:16;19:25; | 13:7 | 4:19;13:15;19:14 |
| 8:5 | 13:11 | 24:17 | estate (1) | five (2) |
| constitutes (1) | December (4) | DPW (1) | 16:18 | 4:6;10:24 |
| $5: 7$ | 21:17,25;22:2,15 | 4:19 | estimate (2) | flaw (1) |
| construction (15) | decisions (1) | drainage (2) | 10:10,14 | 18:6 |
| 8:2;9:14;10:1,9,14, | 6:7 | 5:11;6:1 | estimated (1) | flew (1) |
| 17;11:1,9,20,22;12:1; | deferred (3) | drunken (1) | 10:13 | 14:12 |
| 13:4;14:9,16;17:10 | 9:15;12:2;19:7 | 22:1 | estimating (1) | floors (1) |
| consultation (1) | Definitely (1) | due (4) | 17:1 | 16:21 |
| 8:5 | 18:9 | 18:17;19:2;20:7,13 | everyone (3) | folks (2) |
| continuity (1) | degree (1) | during (1) | 17:13,19;21:14 | 8:14;20:14 |
| 8:8 | 20:11 | 17:5 | exceeding (1) | follow (1) |
| contracted (2) | demonstrated (1) | dust (1) | 6:22 | 23:18 |
| 9:17,17 | 5:14 | 5:25 | execute (1) | following (2) |
| $\begin{aligned} & \text { contractors (1) } \\ & 17: 20 \end{aligned}$ | depending (1) 13:18 | E | $\begin{gathered} 9: 14 \\ \text { executive (1) } \end{gathered}$ | $\begin{aligned} & \text { 6:13;11:23 } \\ & \text { follows (1) } \end{aligned}$ |
| cooperation (1) | DEPUTY (11) |  | 9:12 | 13:1 |
| 8:5 | 9:9,10;12:15;15:23; | early (2) | exists (1) | food (1) |
| copy (3) | 18:2,6;21:23;22:7,12, | 19:22;21:3 | 6:9 | 22:20 |
| 4:13;8:12;21:14 | 15,19 | easier (1) | expense (1) | foods (1) |
| corner (2) | description (1) | 23:15 | $7: 20$ | 22:4 |
| 4:23;11:13 | 11:3 | education (1) | experience (1) | foot (1) |
| corporate (2) | design (11) | 10:12 | 23:14 | 5:4 |
| 7:14,16 | 11:16,21;13:4;15:4, | effect (3) | experiencing (1) | form (1) |
| corporation (5) | 19,20,24;16:4,13,22; | 12:5;16:3,4 | 17:17 | 7:19 |
| 5:6,23;6:3;7:23;8:3 CORRADO (4) | 17:5 | $\begin{aligned} & \text { effects }(1) \\ & 7 \cdot 27 \end{aligned}$ |  | formal (3) |
| CORRADO (4) | determine (1) | $7: 22$ | F | 14:17,20,23 |
| 4:4,8,8,16 | 24:8 | $\underset{\text { eight (2) }}{ }$ |  | Forman (1) |
| $\begin{aligned} & \text { C-o-r-r-a-d-o (1) } \\ & 4: 9 \end{aligned}$ | $\begin{array}{\|l} \text { development (1) } \\ 6: 16 \end{array}$ | $9: 15 ; 18: 14$ elaborate (1) | fact (1) | 11:8 formulated (1) |
| cost (7) | different (1) | 11:18 | fall (1) | 13:1 |
| 6:9;9:20,22,24;10:9, | 18:10 | electronic (2) | 20:25 | forth (1) |
| 14;11:2 | Director (4) | 4:17;8:11 | family (2) | 17:7 |


| forward (3) | 23:12 | include (1) |  | 13:13 |
| :---: | :---: | :---: | :---: | :---: |
| 16:5,11;22:24 | H | $14: 17$ | J | least (1) |
| $15: 3$ | H | $9: 18 ; 10: 3 ; 24: 3$ | January (1) | ceave (1) |
| Foster (1) | half (2) | including (2) | $21: 5$ | 7:13 |
| 20:15 | 12:25;23:10 | 5:9;6:7 | January-February (3) | legislative (1) |
| four (10) | Hand (2) | incompatible (1) | $16: 7 ; 21: 3,12$ | $10: 4$ |
| 5:9,17;10:3,7,24; 12:7.17:20:19:23,24. | 3:18,19 | 5:24 | Jessup (1) | legislature (1) |
| 12:7;17:20;19:23,24; | happens (2) | increase (1) | $15: 2$ | 18:19 |
| $20: 1$ fourth (1) | 16:17;22:21 | 12:1 | John (1) | less (2) |
| fourth (1) | hate (1) | indicated (4) | 20:15 | 16:19;17:18 |
| 10:6 Fromdal (1) | $23: 16$ health (1) | 14:25;15:2;16:6; 18:20 | July (3) $8 \cdot 19 \cdot 1$ d | $\begin{array}{\|l\|} \hline \text { letter (3) } \\ 7: 11,13 ; 8: 11 \end{array}$ |
| 8:6 | 10:8 | indicating (1) | juxtaposed (2) | Lewis (8) |
| front (2) | hear (1) | 17:14 | 5:19,25 | $3: 20,21 ; 14: 4,8,14,18$ |
| full (1) | Hearing (5) | 17:13 | K | Library (2) |
| 8:5 | 9:5;12:13;13:22; | industrial (5) |  | 22:2,3 |
| fun (1) | 14:20;24:2 | 5:8,19,24;6:15;7:22 |  | life (1) |
| 22:9 | height (2) | industry (2) | $7: 17$ | $23: 15$ |
| funding (2) | 6:20,22 | 23:3,4 | keeping (2) | light (2) |
| 4:19;10:17 | helping (1) | inflation (3) | 23:9,23 | 6:2;22:4 |
| fund-raising (2) | 13:11 | 17:1,15,22 | keeps (1) | limited (1) |
| 15:6;16:8 | hire (1) | informed (1) | $17: 14$ | 4:6 |
| funds (3) | 12:18 | 21:14 | Kevin (3) | line (3) |
| 10:22;11:5;15:3 | Historic (2) | inspectors (1) | 3:20;14:4,6 | 4:20;8:7;17:22 |
| further (2) | 5:10;6:12 | 18:15 | kind (3) | list (2) |
| 7:24;8:4 | Hobart (1) | installed (1) | $22: 4 ; 23: 14,22$ | $13: 2 ; 22: 13$ |
| future (3) | $4: 21$ | $6: 20$ | Kirsten (1) | little (4) |
| $20: 3 ; 24: 3,7$ | home (3) | instance (2) | $20: 18$ | $14: 11,22 ; 18: 19,21$ |
| G | 5:9;6:11;9:25 <br> homeowner's (1) | 6:3;15:14 interest (1) | knew (1) | $\begin{array}{\|c} \text { lobby (1) } \\ 22: 18 \end{array}$ |
|  | 6:8 | 7:17 |  | local (1) |
| gave (1) | hopefully (3) | interesting (1) | L | $14: 8$ |
| 11:15 | 8:13;16:17,24 | $11: 25$ |  | located (2) |
| general (1) | Hoping (1) | interim (1) | LA (1) | 11:11,12 |
| 13:2 | 22:8 | 10:22 | $20: 17$ | location (1) |
| generated (1) | hour (1) | interviewed (2) | Lake (5) | 11:4 |
| 5:25 | 12:24 | 19:12,17 | $5: 2,5,6,22 ; 7: 23$ | long (3) ${ }^{\text {(12.16 13.3.23.9 }}$ |
| get-go (1) | hours (3) | into (5) | Lakeview (3) | 12:16;13:3;23:9 |
| 15:13 Given (3) | 6:3;19:24;22:5 house (1) | 14:3;16:14;18:12,13, | 4:12;7:10,21 | look (3) |
| Given (3) $7: 17,24 ; 24: 11$ | house (1) $5: 18$ | $\underset{\text { introduce (1) }}{\text { 18 }}$ | land (2) <br> 4•21:6:14 | $\begin{array}{\|l} \text { 18:5,9;22:23 } \\ \text { looked (1) } \end{array}$ |
| gives (1) | houses (1) |  | landscape (1) | $22: 12$ |
| 15:7 Glad (2) | $\begin{array}{\|c\|} 4: 13 \\ \text { hunting (1) } \end{array}$ | $\begin{gathered} \text { introduction (2) } \\ 14: 17,20 \end{gathered}$ | $4: 10$ Lane (4) | $\begin{aligned} & \text { looking (3) } \\ & 17: 11,14 ; 18: 22 \end{aligned}$ |
| 14:9,11 | 19:16 | invitation (2) | $11: 11,13,13 ; 18: 9$ | looks (1) |
| go-ahead (2) |  | 21:25;22:11 | Las (3) | 19:13 |
| 15:8;16:25 | I | involved (1) | $9: 22 ; 11: 12,14$ | $\boldsymbol{\operatorname { l o t }}$ (1) |
| Good (4) |  | 7:2 | last (6) | $23: 15$ |
| 3:4;5:1;9:9;22:14 good-bye (2) | idea (2) | issue (3) $7 \cdot 1 \cdot 8 \cdot 9 \cdot 16 \cdot 16$ | $5: 12 ; 10: 16,19 ; 12: 2$ | Louis (1) |
| good-bye (2) $22: 1,5$ | 16:7,23 <br> IFC (4) | 7:1;8:9;16:16 issues (5) | 21;21:18 | $20: 12$ |
| graduate (1) | 11:7;15:1;19:21; | 5:11,19;6:1,6;20:13 | 3:6 | 23:10 |
| 20:10 | 20:3 | Item (13) | later (1) | lunch (1) |
| great (4) | II (2) | 3:8;4:2;6:23;7:4; | 11:19 | 22:4 |
| 13:11;22:9;23:11,13 | 20:15,18 | 8:17;9:6;12:13;13:8, | law (1) | Lynn (1) |
| grow (1) | impacted (1) | 23;14:17;23:25;24:2, | 14:16 | 15:2 |
| $12: 6$ | $5: 23$ | $13$ | lay-down (1) |  |
| guess (2) $15: 19 ; 22: 23$ | impacting (1) | items (5) | $6: 4$ | M |
| 15:19;22:23 <br> Gus (4) | $\stackrel{\text { 5:13 }}{\text { improvement (1) }}$ | 10:25;12:23;21:9; | layout (1) |  |
| $\begin{aligned} & \text { us (4) } \\ & 11: 17 ; 14: 2 ; 22: 5 \text {; } \end{aligned}$ | improvement (1) <br> 9:7 | 24:3,5 | $\begin{gathered} 7: 15 \\ \text { learn (1) } \end{gathered}$ | $\begin{aligned} & \text { maintained (1) } \\ & 6: 20 \end{aligned}$ |


| maintenance (3) | million (11) | 14:3 | offer (4) | past (1) |
| :---: | :---: | :---: | :---: | :---: |
| 9:15;12:2;19:8 | 9:20,22,24;10:2,21, | negotiate (1) | 6:8;7:19,25;19:13 | 13:7 |
| making (1) | 22;11:17;17:2,8,9,12 | 7:19 | office (8) | Patrick (1) |
| 19:13 | million-dollar (3) | neighborhood (1) | 13:18;19:7,11,18,19; | 3:22 |
| manage (1) | 10:9,13;12:5 | 5:21 | 20:16,19;22:3 | Paul (1) |
| 13:4 | minimum (1) | NEUMANN (3) | offices (1) | 4:8 |
| management (1) | 6:20 | 7:6,9,9 | 15:14 | paved (1) |
| 24:6 | minutes (5) | NEVADA (6) | official (2) | 4:23 |
| manager (2) | 4:6,18;8:19,21;9:1 | 3:1;4:9,11,21;10:12; | 21:13,17 | pavement (1) |
| 12:14;20:15 | Monday's (1) | 17:14 | Old (1) | 4:25 |
| managers (2) | 12:25 | new (15) | 4:22 | people (3) |
| 18:14;20:1 | money (5) | 9:23,24;10:8,17; | once (1) | 12:17;13:2,3 |
| manager's (1) | 10:22;15:7;16:21; | 12:1,17,18,20;13:2; | 11:16 | per (1) |
| 13:1 | 17:5,6 | 14:4;18:15;20:1,5,24; | one (12) | 17:15 |
| many (1) | moneys (1) | 21:10 | 10:11,14,16;13:8; | percent (3) |
| 22:8 | 16:4 | new-construction (1) | 14:3;19:3,15,15,16; | 10:1;17:15,22 |
| March (1) | month (4) | 9:18 | 20:12;22:11,13 | performance (2) |
| 5:17 | 11:16;17:3,9,12 | next (13) | only (1) | 6:5,10 |
| market (1) | more (6) | 6:16;10:11;11:13; | 23:3 | perhaps (2) |
| $19: 2$ | 14:22;18:21,23,23; | 13:8;14:20;15:15,22; | onto (4) | 15:17;21:8 |
| Marlette (6) | 19:24;22:1 | 16:12;17:12,15,22; | 8:17;9:6;23:25; | period (2) |
| 5:2,5,6,22;7:22;8:10 | more-formal (1) | 19:14;22:3 | 24:12 | 11:22,23 |
| master's (1) | 12:19 | nine-story (2) | opportunity (1) | permanently (1) |
| 20:11 | morning (4) | 11:10;16:22 | 7:25 | 6:19 |
| material (1) | 3:4;9:9;14:13;24:12 | noise (1) | opposed (1) | phone (1) |
| 5:15 | most (2) | 6:2 | 9:5 | 11:18 |
| materials (1) | 5:21;21:1 | none (8) | order (1) | phonetic (1) |
| 6:21 | most-impacted (1) | 8:21;9:5;12:13; | 16:9 | 11:8 |
| math (1) | 8:6 | 13:22;24:3,4,15,17 | out (15) | pick (1) |
| 18:15 | motion (3) | north (6) | 7:13;9:11;10:20; | 23:17 |
| matter (1) | 8:21,23;9:1 | 4:3;6:11;9:22;18:25; | 16:20;18:3,18,20;19:6, | picture (2) |
| 21:13 | move (4) | 19:9;20:8 | 18,19;20:15,19;21:1, | 7:13;18:3 |
| maximize (1) | 13:23;16:11,14; | note (1) | 16;22:25 | Pinto (1) |
| 16:17 | 24:12 | 11:25 | outline (1) | 11:13 |
| may (4) | Moving (8) | noted (1) | 16:9 | place (1) |
| 11:17;15:13;21:7,9 | 7:4;8:17;9:6;12:13, | 8:20 | outstanding (1) | 3:6 |
| Maybe (2) | 17;16:4;21:15;23:25 | NOVEMBER (3) | 18:7 | plan (2) |
| 14:6;16:20 | MP (1) | 3:1,7;13:8 | over (5) | 7:15;9:7 |
| Meadowood (2) | $21: 14$ | Number (7) | 4:23;15:3;17:12,22; | planning (5) |
| $4: 9 ; 7: 10$ | much (5) | $8: 17 ; 9: 6 ; 12: 13 ; 13: 8,$ | $18: 19$ | 9:16;10:8,11,17;12:3 |
| mechanical (3) | 14:24;16:10;17:21, | 23;19:24;23:25 | own (1) | plans (1) |
| 19:6,9,10 | 23;23:24 | numbers (1) | 13:9 | 8:1 |
| medical (6) |  | 19:23 | owner (2) | Please (3) |
| 10:18;11:14;15:11, | N | NUNEZ (26) | 7:15;8:6 | 4:6;7:1,7 |
| $14,16 ; 18: 4$ |  | $3: 9,11,14,16,18,20,$ | owner's (1) | plenty (1) <br> 16:12 |
| meeting $3: 7$ :18;6:10;8:19, | name (6) ${ }_{\text {4:7,8;7:7,9;9:10; }}$ | $13: 25 ; 14: 1,2,10,25$ | ownership (1) | plot (1) |
| 21;10:5;15:1;20:3; | 20:10 | 16:1;17:10,19;18:11; | 4:21 | 7:14 |
| 24:7,18 | National (2) | 21:21;22:17,23;23:8, |  | PM (2) |
| meetings (1) | 5:9;6:12 | 19,22 | P | 20:10,18 |
| 12:25 | NDOT (3) |  |  | PMs (2) |
| Member (18) | 4:23;6:4;7:14 | 0 |  | 18:23;19:23 |
| 3:14,15,16,17,18,19, | need (10) |  | $4: 24 ; 14: 9 ; 19: 14$ | pollution (1) |
| 20,21,22,23;8:23,24; | 5:14;15:11;16:11,21; | 000- (2) | participate (1) | 6:2 |
| 14:5,8,14,24;17:9,17 | 17:23;19:20,24;21:3; | 3:2;24:20 | 6:8 | position (3) |
| members (3) | 22:14;24:7 | obviously (2) | particularly (1) | 19:16,18,22 |
| 12:17;13:10;14:12 | needed (3) | 16:14,17 | 5:12 | positions (4) |
| MENICUCCI (1) | 12:19;15:13;19:25 | occurred (1) | partner (1) | 12:7,8;18:24;19:3 |
| 24:15 | needs (1) | 12:19 | 6:7 | possible (2) |
| mentioned (1) | 16:9 | October (2) | party (1) | 8:17;24:1 |
| 20:22 | negatively (1) | 11:7,21 | 22:1 | potentially (1) |
| might (1) | $5: 23$ | off (1) | passed (2) | 18:22 |
| 15:19 | neglected (1) | 23:4 | 9:11;18:3 | practice (1) |


| 24:10 | 16:8 | 15:15 | Roy (1) | share (2) |
| :---: | :---: | :---: | :---: | :---: |
| Present (7) |  | replace (2) | 7:9 | 11:19;22:9 |
| 3:10,13,15,17,19,21, | Q | 20:9,18 | run (1) | shares (1) |
| 23 |  | replaced (1) | 15:11 | 8:7 |
| presentation (2) | quick (1) | 20:14 | running (1) | shell (1) |
| 13:20;21:20 | 14:7 | replacement (1) | 17:2 | 16:20 |
| president (3) | quiet (1) | 23:17 |  | show (1) |
| 11:8,19;15:2 | 24:12 | report (6) | S | 19:23 |
| pretty (1) | quite (1) | 10:24;11:1;12:9; |  | showed (2) |
| $17: 21$ | 16:1 | $13: 24 ; 14: 4 ; 18: 11$ | save (1) | 18:15,15 |
| private (2) | quorum (1) | reported (1) | 16:21 | shows (1) |
| 4:21;6:14 | 3:24 | 11:9 | saw (1) | 13:7 |
| probably (12) | Quote (1) | request (1) | 10:6 | sides (1) |
| 13:14;15:22;16:6,22; | 6:18 | 19:22 | schedule (5) | 5:9 |
| $\begin{aligned} & 17: 11 ; 19: 13,14,23 \\ & 20: 3.23: 21: 9.24 \end{aligned}$ | R | $\underset{18.14}{\text { requesting (1) }}$ | $11: 3,15 ; 13: 6 ; 15: 18$ | $\underset{\text { signature (1) }}{ }$ |
| proceed (1) | R | required (2) | schematic (3) | significant (1) |
| 15:6 | read (2) | 6:13;10:23 | 15:24;16:13;17:5 | 5:11 |
| proceeding (1) | 4:16;7:12 | residence (1) | schematics (1) | single (1) |
| 17:6 | readiness (1) | 5:13 | 16:16 | 5:4 |
| process (6) | 9:21 | residences (1) | school (9) | single-family (2) |
| 11:5;13:4;15:9;21:5, | ready (1) | 5:8 | 10:15,18;15:10,12, | 5:8,13 |
| 11;23:15 | 16:22 | resident (2) | 14,16,20;16:10;18:4 | sit (1) |
| professional (1) | real (2) | 4:12;7:10 | science (1) | 6:25 |
| 12:7 | 14:7;16:17 | residential (3) | 10:8 | site (4) |
| program (3) | really (2) | 5:20,25;6:16 | scope (2) | 6:1,9;11:4,11 |
| 12:5;15:10,12 | 16:12,13 | residents (1) | 8:1;11:2 | site-obscuring (1) |
| project (20) | reason (1) | 5:22 | screen (4) | 6:19 |
| 8:1;9:20,22,24;10:2, | 20:6 | resolution (1) | 5:15;6:7,9,10 | Sites (1) |
| 7,16,17,19,19;11:2,2,4, | recall (1) | 6:6 | screening (4) | 5:10 |
| 10;12:14;13:1;17:2; | 10:20 | resolve (1) | 6:6;7:22;8:2,10 | sitting (1) |
| 18:14;20:1,15 | receive (1) | 7:1 | Sean (2) | 19:1 |
| projects (12) | 15:1 | respect (4) | 3:11;8:25 | six (2) |
|  | received (2) | $15: 5 ; 20: 2,21 ; 21: 5$ | Second (3) | $9: 17 ; 13: 8$ |
| $10: 3,6,7 ; 12: 1,3 ; 17: 21$ | 11:17;21:24 | response (2) | $8: 24 ; 9: 2 ; 19: 15$ | size (1) |
| promising (1) | Recently (1) | 7:12;8:12 | Secondly (1) | 18:17 |
| 19:13 | 20:5 | rest (1) | 5:1 | skill (1) |
| pronounced (1) | recently-surveyed (1) | 14:12 | Seeing (2) | 23:14 |
| $5: 12$ | 8:7 | retired (1) | 8:21;11:25 | solidify (1) |
| property (12) | recompense (1) | 20:8 | senior (1) | $16: 13$ |
| 4:20,24;5:7;6:11,14; | 7:20 | retirement (2) | 13:10 | somebody (1) |
| 7:15,15,21;8:6,7,10; | record (6) | 12:17;20:7 | sent (4) | 23:14 |
| 11:12 | 7:8;8:25;14:2,15,22; | retiring (1) | 6:5;7:11;8:11,11 | Sounds (1) |
| proposed (1) | 17:25 | 21:15 | separate (1) | 14:14 |
| 11:1 | reg (1) | review (3) | 10:20 | south (4) |
| protocol (1) | 21:5 | 7:25;8:4;24:5 | September (2) | 5:5;8:16;18:25;19:9 |
| 12:20 | Register (2) | right (20) | 12:21,22 | southeast (1) |
| proud (1) | 5:9;6:12 | 10:1;11:13;13:6,14; | serve (1) | 11:12 |
| 14:19 | registered (1) | 15:5,13,21;17:1,6,12, | 22:20 | Southern (3) |
| provide (2) | 4:10 | 18,21,24;19:1,3,25; | service (1) | 17:14;19:10;20:17 |
| 5:2;11:3 | regs (2) | 20:2,24;22:3;23:21 | 23:3 | southwest (1) |
| providing (2) | 20:24;21:8 | right-of-way (1) | services (1) | 9:19 |
| 4:20;7:17 | regulations (1) | $4: 25$ | 23:5 | space (1) |
| Public (15) | 20:21 | $\boldsymbol{R o a}(1)$ | session (4) | 15:15 |
| 3:7;4:2,3,5;7:5;8:16, | related (1) | 20:12 | 10:4;18:12,13;21:8 | specifications (2) |
| 18;9:11;10:23;14:3; | 8:2 | Road (1) | seven (1) | 6:5;8:2 |
| 21:18;23:10;24:5,13, | relations (1) | 4:9 | 12:2 | spending (1) |
| 13 | 5:1 | roast (1) | Seventeen (1) | 15:7 |
| published (1) | rendering (2) | 22:14 | 9:14 | square-foot (4) |
| 21:1 | 9:11;18:4 | Roll (1) | Shadow (3) | 9:19;10:8,12,15 |
| put (1) | Reno (3) | 3:8 | 11:11,13;18:9 | staff (14) |
| 14:21 | $9: 19,25 ; 14: 12$ | room (1) | shall (2) | $5: 2 ; 11: 9 ; 12: 6,17,18$ |
| putting (1) | rental (1) | 22:20 | 6:18,21 | 20,25;13:10,11,16,17; |


| 15:14;18:23;20:2 | 15:24 | 23:17,18 | 5:15 | 1 (1) |
| :---: | :---: | :---: | :---: | :---: |
| staffing (2) | sure (5) | toxic (1) | version (1) | 3:8 |
| 18:12;20:20 | 5:18;17:8;20:21; | 5:25 | 4:17 | 1:30 (3) |
| staff-training (1) | 22:11;23:15 | train (1) | vets' (1) | 21:25;22:3,16 |
| 12:23 | surprise (2) | 13:12 | 9:25 | 10 (2) |
| standards (1) | 10:7,19 | trained (1) | Vice-Chair (2) | 17:15,22 |
| 6:17 | surrounded (1) | 13:19 | 3:11,13 | 100-percent (1) |
| start (8) | 5:8 | training (6) | Virginia (1) | 6:19 |
| 11:16,21;12:19; | survey (1) | 12:14,20;13:2,9,18; | 5:3 | 102,000-square-foot (1) |
| 15:18,22;16:2,19; | 4:20 | 20:7 | visually (1) | 9:25 |
| 20:23 | Susan (2) | trainings (1) | 5:24 | 11 (2) |
| started (10) | 13:10;14:15 | 13:17 | visually-acceptable (1) | 17:15,22 |
| 3:5;9:23;12:16,21; | system (3) | tremendous (1) | 7:18 | 11:00 (1) |
| 15:4;20:24;21:4,4,11; | 5:2,6,22 | 19:8 |  | 22:2 |
| $\begin{gathered} \text { 22:17 } \\ \text { starting (1) } \end{gathered}$ | T | $\left\lvert\, \begin{array}{\|c\|c\|} \hline \text { trying (1) } \\ \hline 15: 21 \end{array}\right.$ | W | $\begin{array}{\|l} \text { 11:30 (2) } \\ 21: 25 ; 22: 16 \end{array}$ |
| 17:3 |  | turnovers (1) | wall (2) | 14 (1) |
| State (15) | Tab (1) | 20:7 | 6:19,22 | 12:23 |
| 3:6;4:6,21;7:7;9:11; | 12:22 | two (5) | wasting (4) | 15th (2) |
| 10:12,21,23;15:4; | talk (1) | 7:12,24;17:12;18:23; | 16:3;17:4,5,6 | 21:17;22:24 |
| 21:15;22:2,3;23:3,4; | 14:11 | 20:1 | water (5) | 16 (1) |
| 24:5 | talking (1) | two-year (1) | 5:2,2,6,22,25 | 23:10 |
| stated (1) | 15:9 | 11:21 | way (2) | 17 (1) |
| 11:16 | task (1) | typically (2) | 18:18;19:1 | 9:18 |
| State's (1) | 13:2 | 14:16,22 | WEDNESDAY (1) | 18 (1) |
| 7:20 | teach (1) | U | 3:1 | $\begin{array}{r} 15: 25 \\ \text { 19th (1) } \end{array}$ |
| $\begin{array}{r} \text { stay (1) } \\ 23: 10 \end{array}$ | cerms (1) | U | week (2) 19:14,15 | $\begin{gathered} \text { 19th (1) } \\ 11.7 \end{gathered}$ |
| Stewart (10) | 13:11 | under (1) | Welcome (3) | 1st (1) |
| 3:12,13;8:23,25; | terrific (1) | 20:2 | 14:10,21,23 | 3:7 |
| $\begin{aligned} & 14: 15,16 ; 22: 6,10,21 \\ & 24: 9 \end{aligned}$ | $14: 14$ testimony | $\begin{array}{\|l} \hline \text { understands (1) } \\ 17: 8 \end{array}$ | whole (3) <br> $13 \cdot 18 \cdot 17 \cdot 8 \cdot 21$ | 2 |
| still (5) | 4:13 | unless (1) | within (1) |  |
| 15:16;16:21,21; | therein (1) | 21:19 | 15:12 | 2 (2) |
| 19:15,16 | 6:21 | UNLV (6) | words (2) | 3:1;4:2 |
| Storage (1) | third (1) | 10:15,18;11:8,17,18; | 6:14;23:23 | 2.99 (1) |
| 6:18 | 10:14 | 18:4 | work (3) | 5:7 |
| stored (1) | Three (5) | UNR (3) | 16:1;19:9;20:17 | 200 (1) |
| 6:21 | 5:4;10:4,6;18:14; | 9:24;20:10,11 | workers (1) | 4:12 |
| stories (3) | $19: 23$ | unusual (1) | 23:7 | 2016 (2) |
| 22:6,8,9 | three-to-four (1) | 6:17 | working (5) | 5:17;10:5 |
| strategy (1) | 18:23 | up (4) | $16: 23 ; 17: 20,20 ; 19: 6$ | 2017 (6) |
| 16:20 | three-year (1) | 9:23,25;13:8;20:8 | $20: 19$ | 3:1,7;8:19;9:13; |
| structural (2) | 11:22 | Update (3) | Works (8) | 12:3;21:8 |
| 20:16,18 | thrilled (1) | 9:6;11:5;13:19 | 3:7;8:18;9:11;10:24; | 2018 (4) |
| subcommittee (1) | 14:23 | use (8) | 14:3;21:18;23:10;24:5 | 19:22;20:4,25;21:12 |
| $\begin{aligned} & \text { 8:9 } \\ & \text { subdivision (2) } \end{aligned}$ | Tiberti (3) 3:16,17;17:9 | $\begin{aligned} & 5: 8,19 ; 6: 16,16 ; 7: 14, \\ & 22 ; 13: 4,5 \end{aligned}$ | Y | $\begin{array}{\|c\|} \hline 2019 \text { (1) } \\ 11: 21 \end{array}$ |
| $4: 12 ; 5: 14$ | times (1) | used (2) |  | 2022 (1) |
| subject (1) | 5:17 | 4:24;6:3 | yard (7) | 11:24 |
| 7:20 | Tito (1) | uses (2) | 5:6,23;6:3;7:14,16, | 21 (1) |
| submit (1) | 3:16 | 4:24;5:24 | 23;8:3 | 9:16 |
| 8:13 | today (4) | using (1) | year (4) | 220,000-square-foot (1) |
| suggest (1) | $9: 16 ; 14: 19 ; 24: 6,8$ | $13: 11$ | $5: 12 ; 13: 15 ; 17: 16$ | 11:10 |
| 18:8 | together (1) | usually (1) | $20: 23$ | 24 (1) |
| summary (1) | 16:8 | 20:24 | years (5) | 6:3 |
| $\begin{gathered} 9: 12 \\ \text { summer (2) } \end{gathered}$ | $\begin{array}{\|l\|} \hline \text { told (2) } \\ 11: 20 ; 23: 20 \end{array}$ | V | $\begin{aligned} & 12: 2 ; 17: 13,15,23 ; \\ & 23: 10 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { 25th (1) } \\ \text { 8:19 } \end{array}$ |
| 15:22;16:12 | Total (1) |  | yesterday (2) | 27 (1) |
| support (4) | 10:1 | Vegas (7) | 19:12,17 | 3:5 |
| $\begin{aligned} & 12: 7 ; 13: 17 ; 18: 23 ; \\ & 20: 1 \end{aligned}$ | $\begin{array}{\|c} \hline \text { touch (1) } \\ 24: 9 \end{array}$ | $\begin{aligned} & 9: 22 ; 11: 12,14 ; 19: 18, \\ & 19 ; 20: 16,19 \end{aligned}$ | 1 | 3 |
| supposed (1) | tough (2) | vegetative (1) |  |  |



